

# **BRITISH ACCREDITATION COUNCIL INSPECTION REPORT**

# **College ODBL Re-accreditation Inspection**

Emerson College
Hartfield Road Forest Row East Sussex RH18 5JX
Ms Yvette Dellsperger
12–14 October 2021
CTION: Accredited
e full four-year period
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hdrawn

DATE: 25 November 2021

#### **PART A - INTRODUCTION**

### 1. Background to the institution

Emerson College (the Institution) is a privately owned organisation, established in 1962 and registered as a charitable company. The Institution offers full- and part-time vocational and recreational courses reflecting the holistic approach of anthroposophy. This is a philosophy, developed by Rudolph Steiner, that postulates the existence of a spiritual world, accessible to human experience. Programmes are offered at a range of levels, including Holistic Baby and Child Care at Level 3 and Anthroposophical Medicine for doctors and medical students at postgraduate level.

The Institution is located on an estate covering 22 acres in East Sussex. The grounds are registered as a botanic garden by Botanic Gardens Conservation International. The site has 15 buildings, which include offices, teaching rooms, studio spaces and residential accommodation.

The Institution works as a living and learning community, based on anthroposophical principles. The mission of the Institution is to help people to develop and integrate the spiritual, social and practical dimensions of life, and support pathways of personal development.

A Board of Trustees, together with the Director of Operations, acts as the governing body for the Institution. The Director of Operations is supported by a small team of senior managers. The trustees are elected by an Association made up of past and present staff and other stakeholders, many of whom are drawn from the local community.

Until March 2020, all courses were offered in person and were residential. An online student portal community platform has been set up to enable courses to be delivered remotely. The Institution now offers a mixture of Online, Distance and Blended Learning (ODBL) courses and in-person residential courses. Learning programmes include part-time courses made up of a series of weekend or week-long modules, full-time courses of a shorter duration, from a single weekend up to a three-week course, and a full-time course of between 10 and 13 weeks' duration.

The Institution previously offered programmes in art and science, such as the Discovery Programme and Foundation of Painting. A new Biodynamic Gardening Programme was launched in April 2021. These courses have been cancelled and it is hoped to return to offering them in the future. The Institution plans to continue to expand the online provision to complement, and act as tasters for, the residential programmes, which are the main focus.

#### 2. Brief description of the current provision

The Institution offers courses in Anthroposophic Medicine and Anthroposophic Psychology, Psychotherapy and Psychosomatics, accredited by the School of Spiritual Science at the Goetheanum, Switzerland, and a Level 3 course in Holistic Baby and Child Care, accredited by the Northern Council for Further Education and the Council for Awards in Childcare and Education (NCFE/CACHE). For the Holistic Baby and Child Care Diploma, students are required to undertake 100 hours of placement time in nurseries or primary schools, and to keep a reflective journal of their experiences.

Other courses running include Storytelling and Performance Arts, Rhythmical Einreibung Massage Therapy, Uprightness which is a programme designed to support those affected by trauma, Quietude which is a course for practitioners supporting end-of-life care and preparation for dying, and Professional and Personal Development Training in Mental Health.

Some courses are fully residential and delivered in person. Some are hybrid, being primarily residential with an online component for students unable to take part in person. Others are blended learning courses that are primarily delivered online with a residential component. In the past year, more than 130 students have been enrolled on a mix of residential, hybrid, blended and fully online courses.

At the time of the inspection, the Institution had 14 full-time and 85 part-time students. The majority of students are from the United Kingdom (UK). Approximately a fifth of students are European Union (EU) nationals from a wide range of countries, and a small minority are from outside the EU and include students from Canada, China and the United States of America.

A significant majority of students are women. Students' ages range from 18 years to early 80s. No students under the age of 18 are enrolled.

All provision has advertised course dates and duration of provision, and students are able to enrol for specific start dates. Entry requirements vary according to the nature of the course and include competence in the English language. Requirements are stated in application documents and course handbooks, and selection is through application and interview.

#### 3. Inspection process

The inspection visit was undertaken remotely by one inspector over two and a half days. Meetings were held with the Director of Operations, the Education Manager, the Communications Manager, administrators, course leaders, teachers and students. Documents were scrutinised and teaching and learning sessions were observed. An inspection of the premises and facilities was conducted through a live video tour. The Institution co-operated fully and efficiently with the inspection processes.

### 4. Inspection history

Inspection type	Date	
Full Accreditation	22 November 1995	
Re-accreditation	8 May 2001	
Interim	17 January 2006	
Re-accreditation	4–5 December 2007	
Supplementary	1 October 2008	
Supplementary	20 November 2008	
Supplementary	20 July 2010	
Re-accreditation	18–19 June 2013	
Interim	10 June 2015	
Re-accreditation	24–25 October 2016	
Interim	22 January 2019	
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### PART B – JUDGEMENTS AND EVIDENCE

The following judgements and comments are based upon evidence seen by the inspector(s) during the inspection and from documentation provided by the institution.

## INSPECTION AREA – MANAGEMENT, STAFFING AND ADMINISTRATION

1.	The institution is effectively managed		
1.1	The management structure is clearly defined, documented and understood, including the role and extent of authority of any owners, trustees or governing body.	⊠ Yes	□ No
1.2	The head of the institution and other senior managers are suitably qualified and experienced, understand their specific responsibilities and are effective in carrying them out.	⊠ Yes	□ No
1.3	Senior managers have an understanding of the special requirements of online, distance and blended learning.	⊠ Yes	□ No
1.4	There are clear channels of communication between the management and staff, especially those working remotely.	⊠ Yes	□ No
	tandard is judged to be:   ☑ Met ☐ Partially Met ☐ No	t Met	
Comn	nents		
Opera and ir	nstitution is effectively managed. The management board consists of the trustees, together values. The management structure is clearly understood and defined and documented in the pipe job descriptions. The Director of Operations is effectively supported by the Education Manager.	organisa	tion chart
undei	r managers are suitably qualified and experienced and carry out their roles effectively. They rstanding of the requirements of ODBL provision and have put the necessary arrangements it ive student experience.		•
regula	nels of communication between management and staff are clear and effective, and include ear in-person and remote meetings on suitable platforms. Web-based folders and files are shative on-site and remote collaboration.		•
2.	The administration of the institution is effective		
2.1	Administrators are suitably qualified or experienced and understand their specific responsibilities and duties.	⊠ Yes	□ No
2.2	The size of the administrative team is sufficient to ensure the effective day-to-day running of the institution.	⊠ Yes	□ No
2.3	The administrative support available to the management is clearly defined, documented and understood.	⊠ Yes	□ No
2.4	Policies, procedures and systems are well documented and effectively disseminated across the institution.	⊠ Yes	□ No
2.5	Data collection and collation systems are well documented and effectively disseminated.	⊠ Yes	□ No
2.6	Student and teaching staff records are sufficient, accurately maintained and up to date.	⊠ Yes	□ No
2.7	The institution has a robust security system and policies in place for protecting the data of its students and teaching staff.	⊠ Yes	□ No

2.8	The institution has processes through which the institution registers on the programme is the same student who preceives the credit.			⊠ Yes	□ No
2.9	The institution has access to the services of an experie technician who can ensure that systems are operative students, teaching staff and staff working remotely.		•	⊠ Yes	□ No
2.10	Staff are available to assist students to resolve issues of nature. All enquiries from students are handled prompted to the students are handled to the students	•	-	⊠ Yes	□ No
This s	tandard is judged to be: nents	⊠ Met □ Partiall	y Met □ N	ot Met	
admir accon	dministration of the Institution is effective. Administrate instration team is sufficient to ensure the effective day-tenmodation and meals, reception duties and payments. In istration. Roles and responsibilities are clearly defined in the second second responsibilities.	o-day running of the The Education Manage	Institution, in	cluding boo	king
proce	es, procedures and systems are well documented in the dures manual is updated every year and available on th meetings.		•		
	collection and collation systems are clear, well documer ing staff records are accurate and up to date. There is a ction.		-		
	sses are in place to ensure that the student who enrols cation of identity documents and in-person or remote in		ceives the cre	dit and incl	ude
Inforr opera	ommunications Manager provides support to staff and a nation Technology (IT) services, cyber-security, and clou tive at all times and provide support to staff working re ively and receive prompt and helpful support.	d and virtual solution	s to ensure th	at systems	are
3.	The institution employs appropriate managerial and	administrative staff			
3.1	There are appropriate policies and effective procedure continuing employment of suitably qualified and expe	es for the recruitment	and	⊠ Yes	□ No
3.2	Experience and qualifications claimed are verified before	ore employment.		⊠ Yes	□ No
3.3	The institution has a robust teaching staff recruitment the safety of the students. The recruitment process fo includes a face-to-face interview using a suitable onlin	r teaching staff worki	ng remotely	⊠ Yes	□ No
3.4	There is an effective system for regularly reviewing the	e performance of staf	f	⊠ Yes	□ No
This standard is judged to be:   ☑ Met ☐ Partially Met ☐ Not Met  Comments					
Appropriate managerial and administrative staff are employed. Effective procedures for staff recruitment include an application process with person specifications and job descriptions, in-person or remote interviews, and, at times, the opportunity to work in the college for half a day to assess suitability.					
	ences are taken up and experience and qualifications ar	•	-		
There is an appropriate annual appraisal system to review managerial and administrative staff performance. The appraisal process is effective and includes the identification of strengths and areas for development.					

4.	Publicity material, both printed and electronic, given the institution and its curriculum	es a compre	hensive, up to date	e and accurate description of
4.1	Text and images provide an accurate depiction of the facilities and the range and nature of resources and			es, ⊠ Yes □ No
4.2	Information on the courses available is comprehens			⊠ Yes □ No
	standard is judged to be:	⊠ Met	☐ Partially Met	□ Not Met
	city material provides an accurate and comprehensive	e depiction c	of the Institution. Th	ne Institution's website is clear,
attra	ctive and up to date.			
	and images, online and in marketing materials, give ar ographs taken of the premises represent a clear reflec	•		
	se information is comprehensive, clear and detailed, a the information they need to make informed choices	_	• •	
5.	The institution takes reasonable care to recruit and	d enrol suita	ble students for its	courses
5.1	Entry requirements for each course are set at an ap stated in the course descriptions seen by prospectiv	propriate lev		⊠ Yes □ No
5.2	A formal application process ensures that students and any claimed qualifications are verified.	meet the en	try requirements	⊠ Yes □ No
5.3	Students are properly briefed on the nature and rec which they apply, and all application enquiries are r appropriately.			⊠ Yes □ No
5.4	Any overseas recruitment agents are properly select evaluated.	ted, briefed,	monitored and	□ Yes □ No ⊠ NA
5.5	Students receive a proper initial assessment, which confirm their capability to complete the courses on			⊠ Yes □ No □ NA
5.6	Students are made aware of the necessary level of of the stated programmes.	digital literac	y required to follov	v ⊠ Yes □ No
5.7	The institution makes it clear to applicants that they that they have the skills and knowledge required to	-	_	⊠ Yes □ No
	standard is judged to be: ments	⊠ Met	☐ Partially Met	□ Not Met
Some	nstitution takes reasonable care to ensure that suitable programmes are designed for existing practitioners, ors and medical students, and Anthroposophic Psychonotherapists and psychiatrists.	for example	, the course in anth	roposophic medicine is for
appli	opriate entry requirements are stated clearly in the st cation form. Course leaders assess the suitability of po anal statement, the verification of any claimed qualific	otential stud	ents. The formal ap	pplication process includes a
with	cation enquiries receive a response within a maximun a telephone conversation to clarify salient points. This ional guidance.			
whet	anguage ability of potential students is assessed throu her they have appropriate English language proficient hich they are applying is a good match for their needs	y to benefit	from their chosen	course and whether the course

interview stage. They are also sent a letter with detailed information about the online platform, including how to log in and access the modules. This supports access to resources effectively. Technical assistance is also provided by the Communication Manager as required. The Institution makes the requirements of the course clear to applicants and states that they must be competent users of the English language. Information packs and webpages clearly state the skills and knowledge required. For the hybrid courses, applicants will be advised explicitly that they have responsibility for checking that they have the required skills and knowledge to study on their chosen course. 6. There is an appropriate policy on student attendance and effective procedures and systems to enforce it 6.1 There is an appropriate, clear and published policy on student attendance and □ No punctuality. Accurate and secure records of attendance and punctuality at each session are kept for 6.2 all students, collated centrally and reviewed at least weekly. 6.3 Student absences are followed up promptly and appropriate action taken. Yes □ No This standard is judged to be: Met ☐ Partially Met ☐ Not Met Comments There are appropriate policies and procedures to ensure high levels of student attendance and punctuality. These are clearly stated in the student handbook. Records of attendance and punctuality are secure and accurate, collated centrally and reviewed weekly. Students inform teaching staff in advance if they are unable to attend. If staff had not heard from an absent student, they would be followed up promptly. The institution regularly obtains and records feedback from students and other stakeholders and takes 7. appropriate action where necessary 7.1 The institution has effective mechanisms for obtaining feedback from students and other ⊠ Yes □ No stakeholders (such as staff, partner institutions and employers) on all aspects of the institution's provision, including formal student representation where appropriate. 7.2 Feedback is obtained, recorded and analysed on a regular basis. ⊠ Yes 7.3 The feedback is reviewed by management and action is taken where necessary. ⊠ Yes □ No 7.4 There is a mechanism for reporting on the institution's response to the feedback to the ✓ Yes □ No student body. This standard is judged to be: Met ☐ Partially Met ☐ Not Met Comments Regular stakeholder feedback is obtained, and appropriate action taken in response as required. Written quantitative and qualitative evaluations are collected from students for all courses and include feedback on the provision of learning facilities. Written and spoken feedback is obtained from students through feedback forms, surveys, one-to-one tutorials, discussion groups and group check-ins. Staff provide feedback in monthly meetings with managers, annual appraisals, and through course reviews. Feedback is also obtained through partner institutions and relevant accreditation bodies. Feedback is reviewed firstly at course level and then by the relevant managers and directors within the education and

operations teams. Analysis is completed at course level and appropriate actions are then taken to improve the

provision.

Students are provided with clear information on the level of digital literacy needed for programmes, including at the

publis	shed on the website and on posters displayed on campus.			
8.	The institution has effective systems to review its own standards and assess its own performance with a view to continuing improvement			
8.1	There are effective systems for monitoring and periodically reviewing all aspects of the Yes No institution's performance.			
8.2	Reports are compiled at least annually, which present the results of the institution's   reviews and incorporate action plans. Reports include analysis of year-on-year results on student satisfaction, examination results, and retention, achievement and completion rates.			
8.3	Action plans are implemented and regularly reviewed, with outcomes reported to the Yes No management.			
	standard is judged to be: ☐ Met ☐ Partially Met ☐ Not Met ments			
The Ir Trusto with a	nstitution utilises effective systems to review its own performance. Regular reports are made to the Board of ees, including educational reports on courses and enrolments, student satisfaction, and operational reports dealing aspects such as accommodation and facilities. An overview report is compiled once a year for the Annual General ting (AGM) and presented to an Association that comprises past and present staff and other stakeholders.			
	pportunities are missed to base self-evaluation on data that includes analysis of year-on-year results on student faction, qualification success rates, and retention, achievement and completion rates.			
Feedl provi	back from stakeholders is reviewed at course level and appropriate actions are then taken to improve the sion.			
whole	ecause the reviews are carried out at course level only, opportunities are missed to incorporate actions into a e-organisation action plan for improvement that includes wider issues and clear, specific and measurable action is that are regularly evaluated and reviewed.			
	CTION AREA – TEACHING, LEARNING AND ASSESSMENT			
<b>9.</b> 9.1	Academic management is effective  There is a suitably qualified manager with experience in online, distance and blended     Yes   No     No			
9.2	Classes are timetabled and rooms allocated appropriately for the courses offered.   ✓ Yes   No			
9.3	The allocation of teachers to classes provides for a consistent learning experience.   ☐ Yes ☐ No			
9.4	There is an appropriate policy and effective procedures for the acquisition of academic    Yes   No resources.			
Comr	standard is judged to be:   Met  Partially Met  Not Met ments			
and t	emic management is effective. The Education Manager has responsibility for teaching, learning and assessment, he management of the teaching staff and is appropriately qualified and experienced, including in ODBL. The ation Manager is effectively supported by the Communications Manager and Director of Operations.			
Classe	es are timetabled appropriately and suitable rooms and facilities are allocated as required.			
Teach	Teachers are highly qualified in their areas of expertise and, therefore, provide a consistent learning experience.			

Actions taken in response to student feedback are reported to the student body via a useful communication tool and are

There are suitable budgets and policies for the acquisition of academic resources, and the Institution has organised a download and print facility for materials to support staff and students' access to resources.				
10.	The courses are planned and delivered in ways that enable students to succeed			
10.1		⊠ Yes		No
10.2	Programme designers make effective use of appropriate teaching aids and learning resources.	⊠ Yes		No
10.3	Lessons and assessments maintain an appropriate focus on any assessment objectives or statement of learning outcomes established by the awarding body.	⊠ Yes		No
10.4	Formative assessments appropriately reflect the nature and standards of summative examinations.	⊠ Yes		No
10.5	Students are encouraged and enabled to develop independent learning skills.	⊠ Yes		No
10.6	Any required coursework and revision periods are scheduled in advance.			No
10.7	The academic backgrounds and particular needs of students are taken into account in the classroom delivery of the course.	⊠ Yes		No
10.8	The institution uses appropriate and readily accessible technology to optimise interaction between the institution and the students and to enhance instructional and educational services.	⊠ Yes		No
	standard is judged to be:   Met  Partially Met  Not	Met		
Know accr The and Accr Stude help Stude begineral exportant students Students Students The in additional students The in additional students The stu	reses are designed and delivered in ways that meet the needs of the students. As a result, they wledge they require to successfully achieve the assessment requirements. Teachers ensure the edited programmes are met.  The is a good range of teaching aids and learning resources such as handouts, booklists, slide programmes are met.  The is a good range of teaching aids and learning resources such as handouts, booklists, slide programmes material, which are used effectively to support student learning.  The edited courses are designed to meet the necessary criteria, and assessment procedures are elected for summative assessment opportunities. External quality assessors confirm that processing students in developing the necessary knowledge and skills.  The interior of the course is a study skills and to participate in a study skills not go the course. Tutors encourage students to set goals and complete individual projects, uate their own development, so they can manage their own learning. Students on in-person cerience days, where they work on their own projects with teacher support as necessary.  The individual needs to disclose any particular learning and support needs during the application are pole individual needs to be taken into account. Students also benefit from one-to-one tutorials ning.  The individual needs to be taken into account. Students also benefit from one-to-one tutorials ning.  This itution has trialled different learning technology software programmes and has responded to potting a learning management system that students find user-friendly. This enables effective traction and effectively enhances learning opportunities.	esentation  ffective interest end intervite support  d to student	ons, when the control of the control	eria for videos eparing eve in ne or and orocess to eir
<b>11.</b> 11.1	Teachers are suitable for the courses to which they are allocated and effective in deliver.  Teachers are appropriately qualified and experienced.	ing then		No
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11.2	Teachers have a level of subject knowledge and pedagogic and communicative skill that allows them to deliver the content of courses effectively.	⊠ Yes	□ No		
11.3	The allocation of teaching staff to courses provides for a consistent learning experience and delivery is monitored to ensure consistency.	⊠ Yes	□ No		
11.4	Delivery methods are sufficient to attain the stated programme objectives and intended learning outcomes; suitable supplementary study aids have been considered where appropriate, whether via investment in technology, additional teaching staff support, issuing extra study materials or offering in-person learning sessions.	⊠ Yes	□ No		
11.5	Teachers have an understanding of the special challenges and demands of online, distance and blended learning.	⊠ Yes	□ No		
11.6	The appraisal procedures for teaching staff incorporate regular monitoring of teacher feedback.	⊠ Yes	□ No		
11.7	Teachers are supported in their continuing professional development and enabled to develop further pedagogic techniques to enhance the learning of students.	⊠ Yes	□ No		
11.8	Teaching staff are properly and continuously trained with respect to provider policies, student needs, instructional approaches and techniques, and the use of appropriate instructional technology.	⊠ Yes	□ No		
11.9	Teachers respond to different learning needs of students where appropriate, taking various learning styles into account in their planning and delivery of lessons.	⊠ Yes	□ No		
	Teachers employ effective strategies to involve all students in active participation and to check their understanding of concepts and course content.	⊠ Yes	□ No		
This st	andard is judged to be: ⊠ Met □ Partially Met □ Notents	: Met			
	mic staff are appropriately qualified and experienced for the courses they teach. They have the knowledge, coupled with pedagogic and communication skills that enable students to lear				
Suitable staff with specialist knowledge are allocated to classes and delivery is monitored through regular in-person or online observation to ensure a consistent learning experience. Observation reports include areas for development. Student feedback confirms their satisfaction with teaching and learning and inspection findings confirm this.					
move t very w resulte	ry methods are effective in ensuring that students meet the learning outcomes and make go to greater ODBL delivery has resulted in a steep learning curve and staff have researched an ell. There has been considerable investment in technology, together with a trial-and-error n d in the Institution using more effective programmes to improve the student experience. Co ained a good understanding of the special challenges of ODBL.	d shared nindset, w	best practice which has		
Teachers' feedback to students is monitored effectively through the internal quality processes. All teachers have received training and support on how to move their lessons online. Their experiences have also given them great insight into what works and what does not, enabling them to provide students with a high-quality learning experience in hybrid and blended learning scenarios.					
Teaching staff are encouraged to participate in Continuing Professional Development (CPD) in their chosen fields. Teachers particularly valued the opportunity to share best practice at an annual conference. Teachers also receive training on assessment processes, standardisation and accreditation. They are also updated regarding institutional policies, which are contained in tutor handbooks.					
Studen made v	its disclose individual learning needs during the application and interview process. Reasonal	hla adiust	monts are		

In the most effective sessions, teachers use a variety of strategies to involve students and check understanding, including break-out rooms for small-group discussion, question-and-answer techniques, videos, slide presentations, roleplay, storytelling, art, craft and singing. Assignments and assessments effectively check students' understanding of course content and their skill development. In a minority of lessons, opportunities to monitor understanding on an ongoing basis, through the use of specific, targeted questioning techniques and breaking up listening sessions with more interactive student activities, are missed. **12**. The institution provides students and teachers with access to appropriate resources and materials for study 12.1 Appropriate resources and materials for study are available to the students and teachers. ✓ Yes □ No 12.2 Commissioning of course materials is managed effectively, and materials are checked to ✓ Yes □ No ensure standardisation and consistency across the provision. 12.3 Course materials are designed for a specific and clearly stated level of study and include ☐ No appropriate support when necessary. 12.4 Course materials are appropriately presented and sufficiently comprehensive to enable ✓ Yes □ No students to achieve the programme objectives. 12.5 Course materials are accurate and reflect current knowledge and practice and are ✓ Yes ☐ No regularly reviewed and revised. 12.6 The institution makes effective provision for students to access conventional and online ✓ Yes □ No resources. This standard is judged to be: Met ☐ Partially Met ☐ Not Met Comments The Institution makes appropriate learning resources available to students and teachers. Rooms are well prepared with necessary materials and equipment, and even fresh flowers, ready for classes. An online student portal has been set up with access to sessions and learning resources. A whole new range of ODBL course materials has been developed and the process has been managed very effectively, with ongoing improvements and revisions in response to feedback. The quality of the content and materials are monitored by course leaders and managers through observations, teaching staff collaboration and the student portal. Learning materials are designed for each specific course and level and detailed in the course handbook. They include additional resources to support learning. The materials are well presented and comprehensive and enable students to meet their learning objectives. As a result, students make good progress. Course materials are accurate and reflect current practice. The student portal is very effective in providing easy access to learning sessions and supporting resources and reference materials. Provision has been made to enable students to download copyrighted material through a Copyright Licencing Agreement (CLA). Students who are on site at the Institution also have access to a library with a wide collection of books. Students receive appropriate assessment and feedback on their performance and progress, which are 13. effectively monitored Courses are planned to include a schedule of assessments, the procedures and criteria for which are available in writing and in advance to students and teachers. 13.2 Assessment outcomes are monitored to enable the identification of students who are not making satisfactory progress and to prompt intervention where appropriate. 13.3 Students are made aware of how their progress relates to their targeted level of achievement. 13.4 The institution takes appropriate steps to identify and discourage cheating and other 

misdemeanours, and to penalise offenders.

13.5 Additional support or advice on alternative courses is provided to students who are   ☐ Yes ☐ No ☐ judged not to be making sufficient progress to succeed.	NA
Oral and written feedback is given to individual students on a regular basis, tailored to $\boxtimes$ Yes $\square$ No meet their specific needs and constructive in its nature and delivery.	
13.7 Students have appropriate access outside class time to teachers or personal tutors   ☐ No for academic support.	
This standard is judged to be:   ☑ Met ☐ Partially Met ☐ Not Met  Comments	
Students receive appropriate assessment and feedback on their performance. Courses are well-planned and the chandbooks contain details of assessment criteria and assignment dates.	ourse
Assessment outcomes are effectively monitored by course leaders and tutorials are provided for students who ar struggling or need additional clarification and support. Regular tutorials and feedback sheets are provided for each student on accredited courses. As a result, students know how well they are progressing and what they need to dimprove.	h
The Institution has a clear policy on plagiarism and cheating, which is detailed in the student handbook.	
Students who are experiencing difficulties are supported through tutorials or signposted to more suitable alterna courses.	tive
Regular written and spoken feedback is provided for students in a supportive way. Teaching staff are very accessi outside class time. They are available by telephone, in person and by e-mail, and students confirmed that they for support from teaching staff very valuable.	
The institution offers courses leading to accredited awards granted by recognised awarding bodies when appropriate	ever
14.1 For courses leading to the award of a UK degree, the institution has a formal ☐ Yes ☐ No ☐ agreement with a recognised UK degree-awarding body.	
For courses leading to other UK awards, the awarding body is recognised by the relevant regulator.	NA
For courses leading to the award of an overseas degree, the institution has a formal Pes No Partnership agreement with the overseas degree-awarding body, which is itself accredited by a recognised national agency.	NA
partnership agreement with the overseas degree-awarding body, which is itself	NA
partnership agreement with the overseas degree-awarding body, which is itself accredited by a recognised national agency.  This standard is judged to be:	NA
partnership agreement with the overseas degree-awarding body, which is itself accredited by a recognised national agency.  This standard is judged to be:	NA
partnership agreement with the overseas degree-awarding body, which is itself accredited by a recognised national agency.  This standard is judged to be:	NA NA
partnership agreement with the overseas degree-awarding body, which is itself accredited by a recognised national agency.  This standard is judged to be:	NA NA
partnership agreement with the overseas degree-awarding body, which is itself accredited by a recognised national agency.  This standard is judged to be:	NA NA
partnership agreement with the overseas degree-awarding body, which is itself accredited by a recognised national agency.  This standard is judged to be:	NA NA NA

There is a clear rationale for courses leading to unaccredited or internal awards. Where appropriate, there is a clear statement of the level of CPD courses, for example postgraduate courses for doctors and psychiatrists or psychotherapists.				
Doctors who successfully complete the CPD Level 7 courses in Anthroposophic Medicine or Anthroposophic Psychology, Psychotherapy and Psychosomatics, which is accredited by the medical section of the Goetheanum in Switzerland, fulfil the requirements of the guidelines for the Accreditation of Anthropological Physicians Training.				
thoro	s taken to ensure that students who achieve internal awar ugh and effective assessment and internal quality assuran requirements, external moderators assure the quality of a	ce proce	esses, and, as approp	_
16.	There are satisfactory procedures for the administration	of eva	minations and other	r means of assessment
16.1	The institution complies with the requirements of the reterms of examination security and administration.			✓ Yes □ No □ NA
16.2	For internal awards, there are effective systems in place and administration, and clear procedures for students to		•	⊠ Yes □ No □ NA
This s		Met	☐ Partially Met	□ Not Met □ NA
recor	are thorough and well-organised systems in place to ensuds are kept that demonstrate valid assessment decisions. and processes. External quality assurance reports confirm	Γhe syste	ems include effective	e internal quality sampling
	ternal awards, there are also high-quality processes in operoook if students wish to appeal against their assessment re		Clear procedures are	e detailed in the student
17.	There is appropriate provision of advice for students in education	tending	to proceed to emplo	oyment or higher/further
17.1	Students have access to advice from an appropriate staff and career opportunities.	membe	er on further study	⊠ Yes □ No
17.2	If the institution offers courses preparing students for his access to prospectuses and to advice from a designated selecting courses and institutions and on the application	staff me	mber both on	□ Yes □ No 図 NA
This s	, ,	Met	☐ Partially Met	□ Not Met
	e is appropriate provision of advice for students wishing to le careers advice.	progres	s further. Vocationa	I courses have units that
Course leaders also provide careers advice in tutorials. Course handbooks include a section on next steps and employability.				
INSPECTION AREA – STUDENT WELFARE				
<b>18.</b> 18.1	Students receive pastoral support appropriate to their and the suitably trained, accessible to all students and available to counselling.	r studen	t welfare who is	stances  ⊠ Yes □ No
18.2	Students receive appropriate advice before arrival.			⊠ Yes □ No
18.3	Students receive an appropriate induction and relevant i	nformat	ion upon arrival.	⊠ Yes □ No

18.4	Instructions and suggestions on how to study and how to use the tutorial materials are made available to assist students to learn effectively and efficiently.	⊠ Yes	□ No	
18.5	Students are issued with a contact number for out-of-hours and emergency support.	⊠ Yes	□ No	
18.6	The institution has policies in place to avoid discrimination and a published procedure for dealing with any abusive behaviour.	⊠ Yes	□ No	
18.7	Effective safeguarding arrangements are in place and are regularly reviewed to keep all students safe.	□ Yes	□ No	⊠ NA
18.8	Effective arrangements are in place to protect students from the risks associated with radicalisation and extremism.	⊠ Yes	□ No	
18.9	The institution ensures that students understand any system requirements and have access to appropriate technical advice to assist with technological problems which are the institution's responsibility.	⊠ Yes	□ No	
18.10	The institution supports and encourages peer-interaction through a variety of communication channels including social media.	⊠ Yes	□ No	
This s	,	□ Not Me	t	
	nts receive excellent pastoral support. The member of staff with responsibility for stud priate counselling training, and is available to support students and provide advice and			eceived
	to arrival, students receive appropriate advice through the initial enquiry, application a semented by the written information provided to students.	nd intervi	ew prod	ess. This is
On arrival, students receive relevant information at induction, which includes introductions to all staff and information on facilities and health and safety. They receive input from their course leaders and teachers on the demands of their course and the support systems available, and how to study effectively. This ensures that students settle quickly into their course of study.				
	nts receive an out-of-hours emergency number, which is posted in all student houses, . Policies to avoid discrimination and deal with abusive behaviour are published in stud			
	are effective arrangements in place to protect students from the risks of radicalisation e a policy, training completed by all staff and a risk assessment.	and extre	emism, v	which
The Institution has good arrangements to ensure that students understand system requirements and know how to access appropriate technical advice. Effective support and troubleshooting are built in at an early stage and the Communications Manager provides ongoing help and advice very efficiently.				
	arning management platform adopted by the Institution successfully enables peer intended and provides a safe online space for sharing information, creativity and collabo		a secur	e
19.	International students are provided with specific advice and assistance			
19.1	International students receive appropriate advice before their arrival on travelling to staying in the UK.	and 🗵	Yes 🗆	] No
19.2	International students receive an appropriate induction upon arrival covering issues specific to the local area.		Yes 🗆	] No
19.3	Information and advice specific to international students continue to be available throughout the course of study.		Yes 🗆	] No
19.4	Provision of support takes into account cultural and religious considerations.	X	Yes 🗆	] No
This s	tandard is judged to be:   Met  Partially Met	□ Not Me	t 🗆 N	A

#### Comments

The fair treatment of students is ensured

Specific advice and assistance are provided for international students. Prior to travelling, they receive helpful information as part of the application process. They are provided with travel and visa advice, information on health regulations and requirements, and on the weather, and what to expect and what to bring with them.

On arrival, students receive information at induction on the local area as well as such issues as medical and dental appointments, public transport, shopping and local walks. Ongoing information and advice are constantly available through students' course of study. As a result, international students are able to settle into their course quickly. Students are able to access advice as needed throughout their course.

Religious and cultural considerations are taken into account and appropriate support, advice and facilities are provided. Staff come from a wide range of cultural backgrounds and are able to empathise effectively with students. Many languages are spoken and understood, and it is often possible to connect international students with a first-language speaker.

Comn	,	LINOUMEL LINA
This s	tandard is judged to be: ⊠ Met □ Partially Met	□ Not Met □ NA
21.5	Separate accommodation blocks are provided for students under 18.	☐ Yes ☐ No ☒ NA
21.4	A level of supervision is provided that is appropriate to the needs of students.	⊠ Yes □ No
21.3	Clear rules and fire, health and safety procedures are in place, with appropriate precautions taken for the security of students and their property.	⊠ Yes □ No
21.2	authorities, including Ofsted where students under 18 are accommodated.	
21.2	Any residential accommodation is open to inspection by the appropriate	□ Yes □ No 図 NA
Z1.1	the needs of students.	△ res ∟ no
21.1	Any residential accommodation is clean, safe and of a standard that is adequate to	⊠ Yes □ No
21.	Where residential accommodation is offered, it is fit for purpose, well maintained supervised	and appropriately
	ner with information on the complaints procedure. Students are also advised of BAC's	
	nts are treated fairly. Fair contractual terms and conditions are made clear in applica	tion forms and handbooks.
Comn	,	□ NOUNEL
This s	tandard is judged to be: ⊠ Met □ Partially Met	☐ Not Met
20.3	Students are advised of BAC's own complaints procedure.	⊠ Yes □ No
	writing at the start of the course.	E 163 E 110
20.2	Students have access to a fair complaints procedure of which they are informed in	⊠ Yes □ No
20.1	terms and conditions.	ual ⊠ Yes □ No
20.1	Students apply for and are enrolled on courses under fair and transparent contract.	

The residential accommodation is clean and safe and meets the needs of students very well. It is fit for purpose and appropriately supervised. There are four residential blocks with a total of 58 single bedrooms. An appropriate number of toilets, showers and washbasins are provided.

Students have access to kitchens with storage facilities, tables and chairs and other suitable facilities, including a refrigerator, oven, a kettle and a toaster. All meals can be taken in the dining room or there is an option to provide one's own breakfast and supper. Bedrooms contain suitable furniture.

and o	other hazards.		
The level of supervision is appropriate to the age and needs of adult students. The House Manager provides oversight and checks cleanliness and whether students are happy. She also instructs and supervises the housekeepers who are responsible for cleaning. The House Manager, Maintenance Manager and teachers are in close contact with students and flag up any issues.			
A weekly facilities meeting, involving the Director of Operations, Events Manager, Reception staff, Maintenance Manager and House Manager, is used to agree actions on any major questions. The person responsible for health and safety regularly visits all buildings and raises issues with students. Students are informed that the House Manager is available Monday to Friday during the morning coffee break for conversations without prior appointment.			
22.	Where home-stay accommodation is organised, the welfare of students is ensured and the institution's		
22.1	relationship with hosts is properly managed  Due care is taken in selecting home-stay accommodation that both provides a safe and □ Yes □ No		
22.1	comfortable living environment for students and is appropriately located for travel to the institution and back.		
22.2	Any home-stay accommodation is inspected before students are placed and is subject to $\square$ Yes $\square$ No regular re-inspection by a responsible representative or agent of the institution.		
22.3	The institution has appropriate contracts in place with any hosts, clearly setting out the Yes No rules, terms and conditions of the provision.		
22.4			
22.5	Clear monitoring procedures are in place, with opportunities for student feedback and Yes No prompt action taken in the event of problems.		
	prompt action taken in the event of problems.		
	standard is judged to be: ☐ Met ☐ Partially Met ☐ Not Met ☒ NA ments		
	•		
	•		
Com	The institution provides an appropriate social programme for students and information on leisure activities in the area  Students are provided with appropriate information on opportunities for   Yes  No		
23.	The institution provides an appropriate social programme for students and information on leisure activities in the area		
<b>23.</b> 23.1	The institution provides an appropriate social programme for students and information on leisure activities in the area  Students are provided with appropriate information on opportunities for Participation at events and other leisure activities that may be of interest.		
<b>23.</b> 23.1 23.2	The institution provides an appropriate social programme for students and information on leisure activities in the area  Students are provided with appropriate information on opportunities for participation at events and other leisure activities that may be of interest.  The social programme is responsive to the needs and wishes of students.   Any activities within the social programme have been chosen with consideration for Yes No NA their affordability by the majority of students.  Any activities organised by the institution are supervised by a responsible Yes No NA		
23. 23.1 23.2 23.3 23.4	The institution provides an appropriate social programme for students and information on leisure activities in the area  Students are provided with appropriate information on opportunities for participation at events and other leisure activities that may be of interest.  The social programme is responsive to the needs and wishes of students.  Any activities within the social programme have been chosen with consideration for Yes No NA their affordability by the majority of students.		
23. 23.1 23.2 23.3 23.4 This: Company of the compan	The institution provides an appropriate social programme for students and information on leisure activities in the area  Students are provided with appropriate information on opportunities for participation at events and other leisure activities that may be of interest.  The social programme is responsive to the needs and wishes of students.  Any activities within the social programme have been chosen with consideration for Yes No NA their affordability by the majority of students.  Any activities organised by the institution are supervised by a responsible Yes No NA representative with suitable qualifications and experience.		

There are clear rules and fire, health and safety procedures. Good arrangements are in place to mitigate the risk of fire

Useful Information is posted on notice boards. Public lectures and concerts are part of the Institution's offer and open to students. A weekly storytelling evening is offered for around 20 weeks of the academic year. There is also an Emerson College Choir that students may join. The programme is responsive to the needs and wishes of students, who can request a specialist lecture on their area of interest. Students choose the events that interest them. Most activities are free of charge. When an event is organised by the Institution, a staff member is present, and first-aid cover is also organised. **INSPECTION AREA – PREMISES AND FACILITIES** The institution has secure possession of and access to its premises 24.1 The institution has secure tenure on its premises. □ No □ NA 24.2 Where required, the institution has access to suitable external premises for Yes □ No □ NA academic or non-academic purposes of a temporary or occasional nature. This standard is judged to be: Met ☐ Partially Met ☐ Not Met Comments The Institution has secure possession of its premises. The campus and premises are owned by Emerson College. The Institution can make use of space in the Rudolf Steiner House in London for some of its residential courses. The premises provide a safe, secure and clean environment for students and staff 25.1 Access to the premises is appropriately restricted and secured. ☐ Yes ⊠ No 25.2 The premises are maintained in an adequate state of repair, decoration and cleanliness. 25.3 There are specific safety rules in areas of particular hazard (e.g. science ☐ Yes ☐ No ☒ NA laboratories), which are made readily available to students, staff and visitors. 25.4 General guidance on health and safety is made available to students, staff and 25.5 There is adequate signage inside and outside the premises and notice boards for the ✓ Yes □ No display of general information. 25.6 There is adequate circulation space for the number of students and staff ⊠ Yes □ No accommodated, and a suitable area in which to receive visitors. 25.7 There are toilet facilities of an appropriate number and level of cleanliness. There is adequate heating and ventilation in all rooms. Yes ☐ No This standard is judged to be: ☐ Met ☑ Partially Met ☐ Not Met Comments The premises provide a safe and clean environment for students and staff. There is a receptionist on duty in reception and some rooms are kept locked. The premises are located on an estate covering 22 acres, rather than being close to busy public spaces, and, therefore, they provide a generally safe working and learning environment.

25.1 However, there is open access to the site and the buildings are not locked at any time.

General information on health and safety is made available to visitors in reception and to staff and students in handbooks. Visiting staff receive a fire information pack.			
Signage is clear, with signposts in the grounds. Notice boards display general information regarding health and safety, courses and events. Signs regarding fire safety and evacuation points are clear, and first-aid information is clearly displayed.			
There is a suitable area in which to receive visitors and sufficient room for the number of staff and students to circulate in attractive surroundings. Toilets are clean and there is an accessible toilet for wheelchair users. Ramps and the use of ground-floor classrooms enable good access. Windows ensure there is sufficient ventilation and there is a heating system for all teaching, social and residential areas.			
26. Classrooms and other learning areas are appropriate for the courses offered			
26.1 Classrooms and other learning areas provide adequate accommodation in size and			
26.2 Classrooms and/or any specialised learning areas (e.g. laboratories, workshops, studios)   ✓ Yes  ✓ No are equipped to a level which allows for the effective delivery of each course.			
26.3 There are facilities suitable for conducting the assessments required on each course.  ☐ Yes ☐ No			
This standard is judged to be:   ☑ Met ☐ Partially Met ☐ Not Met  Comments			
Classrooms are large and sufficient in number. They are well prepared for each class before sessions, with appropriate			
furniture arrangements and materials, fresh flowers and refreshments for students.			
Blackboard, screens, projectors, pianos, tables and chairs are all available, together with the resources needed in a particular session.  Learning areas provide an attractive environment that is conducive to learning.			
There are suitable facilities for conducting assessments on each course.			
27. There are appropriate additional facilities for students and staff			
27.1 Students have access to sufficient space and suitable facilities for private study,    ✓ Yes    No			
including library and IT resources.			
27.2 Teaching staff have access to sufficient personal space for preparing lessons,			
27.3 Students and staff have access to space and facilities suitable for relaxation and the ⊠ Yes □ No □ NA			
consumption of food and drink where appropriate.			
27.4 Students and staff have access to storage for personal possessions where $\boxtimes$ Yes $\square$ No $\square$ NA appropriate.			
27.5 There are individual offices or rooms in which academic staff and senior   ✓ Yes  ✓ No			
management can hold private meetings and a room of sufficient size to hold staff meetings.			
27.6 Administrative offices are adequate in size and resources for the effective			
administration of the institution.			
This standard is judged to be:   ☑ Met ☐ Partially Met ☐ Not Met			
This standard is judged to be:   ☑ Met ☐ Partially Met ☐ Not Met			

The Institution employs a Maintenance Manager, and the premises are well maintained and in good repair. Everywhere

is clean and well decorated, with attractive flower arrangements and beautiful grounds.

Facilities for students and staff meet their needs very well. There is suitable access to facilities for private study. Students can use their study bedrooms, or the library, which has comfortable chairs and study areas, IT facilities and a printer. Empty classrooms can also be used.

Teaching staff usually choose to do preparation work at home, but desks are also available in the education office.

The reception area is open to all staff for photocopying and access to the internet. There is a common room available for staff and students and sufficient space for relaxation and the consumption of food and drink. Meals are provided in the dining room, and tea and coffee facilities are also available.

Students can store personal possessions in their locked bedrooms and staff have access to lockable storage lockers.

There are rooms suitable for holding private meetings and large enough rooms for staff meetings. Administrative offices are of a suitable size and have sufficient resources for the efficient administration of the Institution.

#### **COMPLIANCE WITH STATUTORY REQUIREMENTS**

Declaration of compliance has been signed and dated	⊠ Yes □ No
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### PART C – SUMMARY OF STRENGTHS AND ACTION POINTS

The numbering of action points aligns with that of the minimum standards.

### MANAGEMENT, STAFFING AND ADMINISTRATION

Institution's strengths			
A strong management team successfully maintains effective communications.			
Flexible systems enable students to benefit from a hybrid system where they can access ODBL to supplement in-person learning opportunities.			
The effective online student management system that has been developed effectivel	y enhances student learning.		
Actions required	Priority H/M/L		
8.2 The Institution must analyse year-on-year results on student satisfaction, and retention, achievement and completion rates.	☐ High		
8.3 The Institution must formulate action plans for improvement, with specific and measurable action points that are regularly evaluated and reviewed.	☐ High     Medium   ☐ Low		
TEACHING, LEARNING AND ASSESSMENT			
Institution's strengths			
The very clear ethos and educational direction enable students to develop skills and knowledge effectively.			
The Institution's committed teachers are highly qualified in their specialist areas.			
There are well-organised and secure assessment and verification procedures in place.			
There are high student satisfaction rates with the level of support they receive.			
Actions required	Priority H/M/L		
None	☐ High ☐ Medium ☐ Low		
STUDENT WELFARE			
Institution's strengths			
The warm and friendly atmosphere enables students to feel comfortable and at ease.			
Strong team relationships provide effective support for staff and students.			
Actions required	Priority H/M/L		
None	☐ High ☐ Medium ☐ Low		

### PREMISES AND FACILITIES

### Institution's strengths

Exceptional attention to detail ensures good facilities and pleasant surroundings that are conducive to learning.

The Institution is set in a beautiful environment, with 22 acres of grounds for students to enjoy.

The Institution's achievement of Biodynamic and Botanic Garden status enhances students' learning and experience.			
Actions required	Priority H/M/L		
25.1 The Institution must Improve external security, for example through fitting coded keypads to external doors.	⊠ High □ Medium □ Low		
RECOMMENDED AREAS FOR IMPROVEMENT  To be reviewed at the next inspection			
The Institution should consider ways of encouraging teachers to check understanding and increase student interaction in online lecture-style sessions that require long periods of listening.			
COMPLIANCE WITH STATUTORY REQUIREMENTS			